

Report name OCM25-38 DEFERRED FROM INQUORATE PTE COMMITTEE (28/10/2025) – PTE25-50 Comprehensive Heritage Review (Year 1) - Phase 1 Community Engagement Outcomes, Draft Integrated Heritage Strategy and Draft Heritage Conservation Areas Review Report

Report of Project Officer Land Use

BRIEFING DATE

24 February 2025 and 22 September 2025

Purpose:

To provide an overview of the community feedback received during the Phase 1 Community Engagement for Council's Comprehensive Heritage Review (CHR) program; and to seek Council's approval to place the Draft City of Parramatta Integrated Heritage Strategy and the Heritage Conservation Areas Review on public exhibition.

Recommendation:

- (a) That Council receive and note feedback received during the Phase 1 Community Engagement for the Comprehensive Heritage Review (CHR) Program provided at **Attachment 1**, and that such feedback be considered in preparing any relevant heritage studies forming part of the Comprehensive Heritage Review (CHR) Program.
- (b) That Council approves the Draft City of Parramatta Integrated Heritage Strategy at **Attachment 2** and the Heritage Conservation Areas (HCA) Review at **Attachment 3A-3G** for the purposes of public exhibition, and that these documents be placed on public exhibition for a minimum period of 28 days.
- (c) That the Chief Executive Officer write to the landowners of properties proposed to be included in a HCA and invite them to a meeting with Council officers to discuss the potential implications of the proposal.
- (d) That Council receives a report outlining the outcomes of the public exhibition.
- (e) That the Chief Executive Officer be delegated authority to make changes of a minor, administrative and/or non-policy nature to the documents if required.

BACKGROUND

1. On 26 August 2024, Council endorsed the Comprehensive Heritage Review (CHR) Program for the City of Parramatta Local Government Area (LGA). The project is also identified in Council's Delivery Program and Operational Plan (DPOP). A key objective of the project is to ensure that the City of Parramatta's heritage management framework is up to date; consistent with the statutory requirements; and incorporates best practice.
2. As outlined in Table 1 below, the CHR Program will be undertaken over seven (7) years and comprises several different studies and strategies. Each will involve further community engagement and, in some cases, may result in recommendations to

change heritage planning controls and/or heritage listings within the Parramatta Local Environmental Plan (LEP) and Development Control Plan (DCP).

Year 1	Year 2	Years 3 - 5	Year 6	Year 7
Phase 1 Engagement	Thematic History Study	Heritage Items Review (Parts A, B, C)	Aboriginal Heritage Study	Archaeology Study
Integrated Heritage Strategy				
Heritage Conservation Areas Review				

Table 1: Comprehensive Heritage Review Program

3. Council is currently in the process of finalising Year 1 of the CHR Program and will soon commence Year 2, being the undertaking of a Thematic History Study, which will inform and guide the later stages of work.
4. The outcomes of the Phase 1 Community Engagement, Draft Integrated Heritage Strategy and Heritage Conservation Areas (HCAs) Review undertaken during Year 1 are the subject of this report.

PHASE 1 COMMUNITY ENGAGEMENT FOR COMPREHENSIVE HERITAGE REVIEW

5. Council undertook Phase 1 Community Engagement (from 9 December 2024 and 3 March 2025) to inform and guide the individual studies and strategies forming the Comprehensive Heritage Review (CHR) Program.
6. Approximately 5,000 letters were sent out to heritage property owners and heritage stakeholders, and information and a survey on the CHR were published on Council's *Participate Parramatta* webpage. Social and other media was utilised to broaden the audience reach to approximately 195,000 people.
7. Council received 257 survey responses and 56 detailed submissions in response to the Phase 1 Community Engagement. Feedback from the consultation was mixed with most people supporting heritage and requesting that Council provide further protection and promotion of heritage. However, a number of heritage property owners sought specific removal of heritage listing or removal from a heritage conservation area over their individual properties.
8. Key feedback provided from the community consultation survey is outlined below, and a summary of the individual responses is included in the Engagement Report at **Attachment 1**. Matters raised include:
 - A strong desire to preserve Parramatta's historical buildings and sites.
 - Significant concern about overdevelopment and its impact on heritage sites.
 - The need for better community consultation and involvement in decisions related to heritage and development.
 - Suggestions that heritage sites can be leveraged for economic, tourism and cultural benefits.

- Emphasis on the preservation of heritage trees and green spaces.
 - Calls for revising the strict planning and development rules around heritage-listed buildings; and to provide more incentives for preservations such as grant funding.
 - Appreciation for Parramatta’s historical significance as one of Australia’s earliest settlements.
9. In addition to the survey responses, Council received 56 detailed submissions. A high-level breakdown of these submissions is provided below, and a summary of the individual responses is included in the Engagement Report at **Attachment 1**.
- 33 submissions were from individuals seeking that their properties be removed from heritage conservation areas and in a few cases from heritage listing.
 - 10 submissions from individuals and heritage groups generally seeking stronger heritage protection and supporting existing heritage conservation areas and heritage listings.
 - A further 13 submissions were received from a mix of individuals, government agencies (local, State and Commonwealth), churches, and heritage groups, suggesting ways of improving heritage management and/or heritage protection, seeking clarification on certain issues, and/or raising heritage anomalies.
10. The feedback provided in Phase 1 Community Engagement has been, and will continue to be, used to inform current and future studies/strategies as described in Table 2 below. The CHR Program also provides for further community engagement after each of the additional studies/strategies have been prepared.

<i>Issues raised in Feedback</i>	<i>How this feedback will be considered</i>
<i>General heritage management comments</i>	Has been considered in the draft Integrated Heritage Strategy and will be considered in the Thematic History Study in Year 2.
<i>Heritage conservation areas (either for or against listing)</i>	Has been considered in the Heritage Conservation Areas Review.
<i>Heritage items listings (either for or against listing)</i>	To be considered in the Heritage Items Review in Years 3 to 5.
<i>Aboriginal and First Nations cultural heritage</i>	To be considered in the Aboriginal Heritage Study in Year 6.
<i>Archaeology</i>	To be considered in the Archaeological Study in Year 7.

Table 2: Outline of how and when community feedback will be considered

DRAFT INTEGRATED HERITAGE STRATEGY

11. The Draft Integrated Heritage Strategy ('Draft Strategy') is a 10-year strategy for managing the City of Parramatta’s heritage. The Draft Strategy covers key issues/actions Council needs to address to manage the heritage of the City.
12. The preparation of an overarching Draft Strategy for the management of Council's heritage represents best practice and is undertaken by many other councils in NSW, and more broadly across Australia.

13. The Draft Strategy outlines Council's varied roles relating to heritage management, including:
- owner and manager of many heritage places;
 - management of historic records and cultural collections;
 - establishing and enforcing planning controls relating to statutory heritage listings and protections;
 - reviewing and assessing development applications relating to heritage properties;
 - supporting heritage owners through information and the administration of the local heritage fund;
 - promoting heritage through public art and interpretation;
 - sharing of stories and culture through events and promoting heritage tourism;
 - advocating for changes to NSW legislation and heritage management system to improve heritage outcomes for the City of Parramatta LGA; and
 - partnering with other agencies to secure recognition of places in the City of Parramatta LGA as being of State, National or World heritage significance.
14. The Draft Strategy has been informed by research into best practices and emerging trends; review of opportunities and challenges relating to heritage; consultation with the community, key heritage stakeholders and internal staff; as well as consideration of Council's other key Strategic documents, including Council's *Community Strategic Plan, Parramatta 2050, First Nations Strategy 2024 – 2029* and *Cultural Strategy (Creative Parramatta)*. In Council's hierarchy of strategies, the Draft Strategy is on the same level as the First Nations and Cultural Strategies.
15. The Draft Strategy establishes a vision for Council's heritage as follows:
- We will champion the recognition, protection, management, and celebration of the City of Parramatta's heritage, notably its First Nations, colonial, migrant and other heritage, that will enrich our environment and community, for the benefit of current and future generations.*
16. The vision is set around five (5) Guiding Themes. These themes align to a number of key goals, actions and core business outcomes to be undertaken by Council over the next 10 years. Actions are prioritised into short, medium or long term, and assigned to different Council Directorates.
17. The five (5) Guiding Themes of the Draft Strategy are outlined below and seek to capture the broad roles of Council in heritage management, conservation, support, promotion and adaptation:
- **Knowing and understanding** - *improve our understanding of the full breadth of the City of Parramatta's heritage by identifying features and elements, such as places, buildings, documents, artefacts and stories, that are important to us and ensuring that information is well documented and publicly accessible.*
 - **Protecting and conserving** - *ensure the City of Parramatta's heritage, including places, buildings, artefacts and collections, are appropriately protected and valued through a robust policy and management framework.*

- **Resourcing, advocating and supporting** – resource, advocate for and support heritage through Council's various roles and responsibilities.
 - **Communicating and promoting** - raise awareness and appreciation of heritage and celebrate heritage as a community, enhancing its value for all.
 - **Preparing, adapting and activating** – Consider how heritage places and their settings can best adapt to the pressures of climate change, new development and changing occupant needs, and provide opportunities for activation.
18. A copy of the Draft Strategy is provided at **Attachment 2** and provides further detail, including draft vision statement, key goals, actions and core business.

DRAFT HERITAGE CONSERVATION AREAS REVIEW

19. In September 2024, Council engaged expert heritage consultants, Extent Heritage Pty Ltd, to undertake a review of the Heritage Conservation Areas (this Review) listed under *Parramatta Local Environmental Plan 2023 (LEP)*, except for Silverwater prison, which is a State listed and managed precinct.
20. The Review includes the scope outlined in **Attachment 4**. The scope was informed and defined by recent heritage studies and assessments, including those undertaken for Epping (East and West side of railway line), South Parramatta and Granville. Consequently, it was not necessary to undertake the full range of tasks for all HCAs.
21. A *Heritage Conservation Areas Review* ('HCAs Review') has been completed having regard to extensive field investigations, expert analysis, review of community feedback relating to HCAs provided in the Phase 1 Community Engagement (as noted earlier in this report), and consultation with Council staff.
22. The key findings of the HCAs Review are as follows:

Task scope	Key findings & recommendations
Review of six (6) HCA boundaries	<p>All six (6) HCAs were assessed as having high integrity.</p> <p>Minor boundary amendments are recommended for four (4) HCAs, including minor boundary increases for Harris Park West and Burnside Homes HCAs, and minor boundary reductions for Sorrell Street and North Parramatta HCAs.</p> <p>No boundary changes are recommended for Experiment Farm or Elizabeth Farm HCAs.</p>
<p>Review heritage contribution gradings within 10 HCAs as either contributory, neutral or detracting.</p> <p>Contributory items are those that contribute to the significance and character of the HCA.</p> <p>Neutral items are those that neither contribute nor detract from the</p>	<p>Most properties currently graded as "contributory" are recommended to continue to be graded as "contributory" as they continue to add to the significance and character of the HCA. However, some existing contributory properties are suggested to move to either "neutral" or "detracting", typically where buildings have been demolished or heavily and irreversibly altered; or possibly redeveloped.</p> <p>Previously ungraded properties have now been graded, in most cases as either "neutral" or "detracting". However, some have been graded as "contributory" as they may also contribute to the significance of the HCA.</p>

<p><i>significance and character of the HCA.</i></p> <p><i>Detracting items</i> are those that have an adverse impact on the significance and character of the HCA.</p>	
<p>Review properties within 10 HCAs for possible future investigation for heritage listing subject to future Heritage Items Review project</p>	<p>In undertaking heritage contribution gradings, some properties have been identified as being suitable for further investigation for possible heritage listing or in some cases heritage de-listing. No changes are currently proposed to individual property listings – these recommendations require further analysis.</p> <p>Any suggested properties for investigation may be considered as part of the future Heritage Items Review work to be undertaken in Years 3 – 5 of the Comprehensive Heritage Review Program.</p> <p>To meet the threshold for local heritage listing, an item must meet at least one of the seven criteria for heritage listing. For delisting, it would be necessary to demonstrate that an item no longer satisfies any criteria.</p>
<p>Review potential additional HCAs</p>	<p>All Saint's Cemetery and adjoining Short Street residences are assessed as meeting local heritage thresholds for historical, aesthetic and representative values. Their intact subdivision pattern, 19th and early 20th century housing and strong visual and spatial relationship with the cemetery support the recommendation for HCA listing.</p> <p>Kingsdene Estate, developed by Lend Lease in the early 1960s and featuring display homes by prominent architects, is historically significant as part of Sydney's suburban expansion. However, due to a low proportion of intact dwellings and inconsistent street cohesion, a HCA is not recommended, although individual houses may warrant heritage listing recognition. Any suggested properties for investigation for heritage listing may be considered as part of the future Heritage Items Review work to be undertaken in Years 3 – 5 of the Comprehensive Heritage Review Program.</p>
<p>Review Parramatta Development Control Plan heritage controls (Section 7.10)</p>	<p>Existing DCP controls were found to be appropriate, however, a number of amendments are recommended to strengthen and clarify language and reduce repetition.</p> <p>Some additional controls are also suggested either generally or for specific HCAs for matters such as demolition, subdivision, street tree planting, alterations and additions, new development, signage, gardens and fences, utilities, archaeology, and secondary dwellings.</p>
<p>Prepare new DCP controls to address built form typologies such as dual occupancies, terraces</p>	<p>New DCP controls have been recommended to minimise any effects of low and midrise housing typologies (which have become permissible via recent State Government Policy changes related to Low and Mid Rise housing).</p>

and townhouses now permissible within some HCAs affected by the NSW Government's Low and Midrise Housing Reforms	These include dual occupancies now permissible in all HCAs; as well as terraces, townhouses and two storey residential flat buildings now permissible (either wholly or partially) within Epping / Eastwood; Wyralla Avenue; Boronia Avenue; Rosebank Avenue; East Epping and Essex Street HCAs.
Prepare new/revised inventory sheets for the State Heritage Inventory (SHI) database	Updated and/or new heritage inventory sheets prepared for Rosebank Avenue; East Epping; Essex Street; Tottenham Street; and Sorrell Street HCAs in accordance with SHI template. Inventory sheets are the record of information that supports and justifies the listing of a heritage item or a heritage conservation area.
Review submissions relating to HCAs received during Phase 1 community consultation	<p>Analysis of the community feedback provided in relation to HCAs was considered in detail, particularly those submissions seeking removal of the properties from HCA listing.</p> <p>A response to the submissions is included within the HCAs Review and includes reference to all 14 HCAs, including Boronia Avenue; Burnside Homes; East Epping; Elizabeth Farm; Epping Eastwood; Essex Street; Experiment Farm; Harris Park West; North Parramatta; Rosebank Avenue; Sorrell Street; South Parramatta; Tottenham Street; and Wyralla Avenue HCAs.</p>

Table 3: Summary of key findings and recommendations

PUBLIC EXHIBITION OF DRAFT INTEGRATED HERITAGE STRATEGY AND HERITAGE CONSERVATION AREAS REVIEW

23. This report seeks Council endorsement to publicly exhibit the Draft Integrated Heritage Strategy (provided at **Attachment 2**) and the Heritage Conservation Areas Review (provided at **Attachment 3A-3G**) for a minimum period of **28 days** in accordance with the requirements of Council's Community Engagement Strategy.
24. Pending Council's endorsement, the exhibition will include written notification to heritage property owners and heritage stakeholders, posting on the Participate Parramatta website, and advertising on relevant social media. In cases where a change to a Heritage Conservation Area (HCA) boundary is proposed—such as for Burnside Homes or Harris Park West—or where a new HCA is being considered, such as for All Saints Cemetery and surrounding residences, Council officers will notify affected landowners in writing. These landowners will be invited to attend a meeting with Council officers to discuss the potential implications of the proposal and to provide feedback to ensure they are aware of the implications of the inclusion of their land in a HCA.

ESTABLISHMENT OF AN HISTORICAL MUSEUM / HERITAGE FACILITY

25. Council at its meeting of 10 June 2025 considered an item relating to the establishment of an historic museum at Parramatta and resolved as follows:
 26. *“That Council look at establishing a Museum for Parramatta to showcase historical collections and artefacts and a report be presented to Council for consideration that includes scope, location and facilities, funding sources, timeframe, etc, as part of the Property and Heritage Strategies.*

- (a) *That Council coordinates an exhibition with relevant historical organisations within City of Parramatta for a temporary display of historical artefacts and collections, including Council's own collection, at a suitable location such as the Discovery space at PHIVE.*
- (b) *That Council consults with relevant stakeholders and significant Parramatta Heritage groups such as the Parramatta Historical Panel and Friends of the Female Factory in preparing the report."*
27. A similar item relating to the establishment of a heritage facility in the Fleet Street Precinct (North Parramatta) was considered by Council at its meeting of 27 May 2024, and resolved as follows:
- "That Council defer further consideration of this matter until such time as the Property Strategy and Cultural Strategy is complete."*
28. In addressing the above resolutions, Council officers reviewed the primary issues and limitations associated with a Council operated standalone heritage facility or museum, including consideration of the former Council run Heritage and Visitor Information Centre (HVIC), located on Church Street, North Parramatta. The provision of a new Museum is not recommended by Council Officers for the following reasons:-
29. The former HVIC was closed in mid-2022, with the services and functions transferred and integrated into the broader customer service offering of PHIVE. Prior to its closure the centre had low visitation, averaging 20 visitors per day, and was part of an outdated "NSW accredited visitors centre" model that is no longer supported by Destination NSW in metropolitan areas. This is due to the availability and ease of access to maps, directional wayfinding and tourist information through personal mobile devices and the internet. All other public facing functions previously available at the former HVIC have been incorporated into the PHIVE customer service offering, along with the integration of the local studies collection into the Parramatta Library at PHIVE.
30. The City of Parramatta currently has a diverse offering of heritage tourism experiences delivered by others (National Trust, Museums of History NSW, and volunteer led organisations). PHIVE, Council's owned and operated flagship community, cultural and civic hub celebrates Parramatta's heritage through displays of selected significant objects and associated stories from Council's cultural collection, as well as the presentation of public programs and cultural tours showcasing

Parramatta's stories and people past, present and future. It is recommended that part a) of the 10 June 2025 Council resolution be actioned through the ongoing planning and delivery of PHIVE's portfolio of cultural tours, programmes and heritage displays.

31. Council's cultural collection is modest in scale and only holds a limited number of significant objects appropriate for public display in a museum exhibition style context. The depth and number of heritage objects for public display within Council's cultural collection does not constitute a scale or level of public interest to support a standalone heritage facility or museum.
32. Based on the operational costs associated with the running of the former HVIC it is estimated that the operating costs of a modest standalone museum quality heritage facility and experience (circa 400 sqm) would be more than \$1.2million per year, inclusive of staffing, programming and other operating expenses.
33. While investigations to date suggests that it is not best practice, nor viable for Council to run a standalone heritage facility/information centre or Museum for Parramatta, it may be feasible for a facility to be established in partnership with other institutions and/or universities. To enable a future collaboration to be further investigated and relevant stakeholder consultation to occur, a draft action has been included in the draft Strategy as follows:

Work with State agencies, universities, and other relevant stakeholders, to investigate the establishment of a dedicated space within the City of Parramatta LGA, for the interpretation and display of culturally significant historical collections and artefacts relevant to the City of Parramatta LGA, in either public or private ownership."
34. The above draft action will enable further investigation and consultation to be undertaken within a suitable time frame and is flexible in acknowledging that other suitable parties may play a role in delivering a suitable space that could house any future Museum of Parramatta.

CONSULTATION & TIMING

Community Consultation

35. Phase 1 Community Engagement on the Comprehensive Heritage Review was undertaken between December 2024 and March 2025 and is discussed earlier in this report. The outcomes of this consultation have helped inform the preparation of both the HCAs Review and the Draft Integrated Heritage Strategy.

Heritage Stakeholder Consultation

36. The following heritage stakeholder consultation has been undertaken in relation to the Draft Integrated Heritage Strategy.

Date	Stakeholder	Stakeholder comment	Council response officer	Responsibility
8 July 2025	Parramatta Heritage Partners (representatives of organisations (e.g. Parramatta Female Factory Friends and Parramatta Branch National Trust) that aim to promote heritage advocacy, tourism and events within the Parramatta LGA)	<ul style="list-style-type: none"> • Include Aboriginal heritage. • Provide for a heritage and visitor information centre. • Strengthen planning controls. • Remove barriers to heritage tourism. • Maintain heritage precincts as a whole (e.g. North Parramatta). • Recognise collections of historical societies and other groups. 	<ul style="list-style-type: none"> • Matters addressed in Draft Integrated Heritage Strategy 	Group Manager City Strategic Planning
10 July 2025	National Trust of Australia (NSW)	<ul style="list-style-type: none"> • Goal statements could be abbreviated but supported format for actions. • Suggested ways to incorporate elements of the past (e.g. lanes) in new developments, and to enhance Parramatta's Church Street and waterways. 	<ul style="list-style-type: none"> • Matters addressed in Draft Integrated Heritage Strategy 	Group Manager City Strategic Planning
15 July 2025	Museums of History NSW	<ul style="list-style-type: none"> • Suggested minor wording changes to vision, goals, guiding themes and actions. • Concern at undertaking Aboriginal Heritage Study in Year 6 of CHR, should be undertaken earlier. 	<ul style="list-style-type: none"> • Matters addressed in Draft Integrated Heritage Strategy • The timing of the Aboriginal Heritage Study reflects Council's endorsed CHR Program. • Aboriginal heritage is addressed in the Draft Integrated Heritage Strategy and will be 	Group Manager City Strategic Planning

Date	Stakeholder	Stakeholder comment	Council officer response	Responsibility
16 July 2025	Heritage NSW	<ul style="list-style-type: none"> • Aboriginal and archaeological matters are most at risk in Parramatta due to cumulative development impacts. Therefore, the Aboriginal Heritage Study should come first, then the Archaeological Study, followed by the Heritage Items Review. • Various suggestions made for vision, key goals, guiding themes and actions. • Suggested minimum two-month exhibition period. 	<p>considered in the Thematic History Study.</p> <ul style="list-style-type: none"> • In addition, the Parramatta Aboriginal Cultural Heritage Study Review by Mary Dallas Consulting Archaeologists, was completed comparatively recently in 2014. • Refer comments above. • Suggestions for strategy elements have been considered in the drafting of the Draft Integrated Heritage Strategy. • The proposed minimum 28 day exhibition period reflects Council's Community Engagement Strategy requirements. 	Group Manager City Strategic Planning
2 September 2025	Heritage Advisory Panel	<ul style="list-style-type: none"> • Whilst the vision and goals are moving in the right direction, the vision statement could be strengthened. • There needs to be greater recognition of other heritages (including intangible heritage) and the need to protect local identity. • The importance of investigation needs 	<ul style="list-style-type: none"> • The vision and goals are considered generally appropriate reflecting heritage best practice and extensive consultation with Council staff and heritage stakeholders. • The Strategy deals with the full range of heritage elements, including 	Group Manager City Strategic Planning

Date	Stakeholder	Stakeholder comment	Council officer response	Responsibility
		to be included in the goals.	<p>intangible heritage. Goal No.4 provides for the recognition of local character and identity.</p> <ul style="list-style-type: none"> The importance of investigation is appropriately reflected in the goals and the Strategy. Goal No.1 includes the word 'recognise' that is likely to require investigation. In addition, investigation is an important part of one of the guiding themes of the strategy, Knowing and understanding. 	

Councillor Consultation

37. The following Councillor consultation has been undertaken in relation to this matter:

Date	Councillor	Councillor comment	Council officer response	Responsibility
24 February 2025	Councillor briefing session	<ul style="list-style-type: none"> Staff to consult with Heritage Advisory Panel on the Draft Integrated Heritage Strategy before reporting to Council. Is the CHR Program impacted by the State Government's Low and Midrise Housing Reforms, or budget? Will the Draft Integrated Heritage Strategy include an assessment 	<ul style="list-style-type: none"> The Draft Integrated Heritage Strategy was reported to the first Heritage Advisory Panel meeting on 2 September 2025. Also undertook consultation with the Parramatta Heritage Partners, Heritage Trust of Australia (NSW), Museums of History (NSW), and Heritage NSW. The CHR Program was previously altered to enable the HCA Review to be undertaken 	Group Manager City Strategic Planning

		<p>and recommendation regarding staffing resources relating to heritage matters?</p>	<p>in Year 1 to respond to State Government's housing reforms.</p> <ul style="list-style-type: none"> An alternative program was provided to Councillors to extend the CHR by 12 months to seven (7) years to help more evenly spread budget impacts, which was recently endorsed by Council through the DPOP process. The Draft Integrated Heritage Strategy includes an action regarding staff resources required to manage heritage matters. 	
<p>22 September 2025</p>	<p>Councillor briefing session</p>	<ul style="list-style-type: none"> Request to provide targeted consultation with affected property owners of suggested HCA boundary change at Harris Park West. Additional information requested on how many original dwellings of the Kingsdene Estate remain. 	<ul style="list-style-type: none"> Should Council resolve to exhibit the HCA Review, Council staff will formally notify property owners affected by any recommended HCA boundary change and invite them to meet with Council officers. Action to this effect has been included in the recommendation of this report. Of the 43 original Kingsdene Estate exhibition dwellings, 21 remain. 	<p>Group Manager City Strategic Planning</p>
<p>23 September – 3 October 2025</p>	<p>Following the Councillor briefing session on 22</p>	<ul style="list-style-type: none"> Request to add Action relating to protection of significant trees. 	<ul style="list-style-type: none"> Council's Thematic History Study will investigate 	<p>Group Manager City Strategic Planning</p>

	<p>September, Councillors were invited to provide feedback on the draft Integrated Heritage Strategy</p>	<ul style="list-style-type: none"> Request that State government should own, manage and run significant heritage sites within Parramatta. Request that Council develop a documentary website on the Kingsdene Estate at Carlingford. 	<p>natural landscapes and features such as significant trees. An additional Action has been added that following the Thematic Study findings that a further scoping report be undertaken to investigate any specific trees or landscapes for heritage listing as part of the future Heritage items Review Study.</p> <ul style="list-style-type: none"> Many sites in Parramatta are already owned and run by NSW Government Agencies or subsidiaries, but some are owned/managed by community organisations. An additional Action has been included for Council to consult with relevant owners to explore unified ownership and management under a single government entity, to enhance tourism and marketing of these sites. Further information on the Kingsdene Estate can be provided on Council's <i>Parramatta History and Heritage</i> website. 	
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LEGAL IMPLICATIONS FOR COUNCIL

38. There are no legal obligations for Council directly associated with this report.

FINANCIAL IMPLICATIONS FOR COUNCIL

39. The Phase 1 Community Engagement, and preparation of the Draft Integrated Heritage Strategy and Heritage Conservation Areas Review were all undertaken in accordance with the approved 2024/25 budget.
40. Public exhibition of the Draft Integrated Heritage Strategy and Heritage Conservation Areas Review will be undertaken in accordance with the approved 2025/26 budget.
41. If ultimately the Draft Integrated Heritage Strategy is approved each of the actions would only proceed if they are included in DPOP and the budget.

Robert Cologna
Group Manager City Strategic Planning

Jennifer Concato
Executive Director City Planning and Design

George Bounassif
Acting Chief Executive Officer

Attachments:

1. Attachment 1 - Outcomes of Phase 1 Engagement [**OCM25-38.1** - 66 pages]
2. Attachment 2 - Draft Integrated Heritage Strategy [**OCM25-38.2** - 34 pages]
3. Attachment 3A - Parramatta HCA Review Report Volume 1 [**OCM25-38.3** - 111 pages]
4. Attachment 3B Parramatta HCA Review Report Volume 1 Appendix A [**OCM25-38.4** - 66 pages]
5. Attachment 3C Parramatta HCA Review Report Volume 2 [**OCM25-38.5** - 146 pages]
6. Attachment 3D Parramatta HCA Review Report Volume 2 Appendix A [**OCM25-38.6** - 6 pages]
7. Attachment 3E Parramatta HCA Review Report Volume 2 Appendix B [**OCM25-38.7** - 26 pages]
8. Attachment 3F Parramatta HCA Review Report Volume 3 [**OCM25-38.8** - 42 pages]
9. Attachment 3G Parramatta HCA Review Report Volume 3 Appendix A [**OCM25-38.9** - 110 pages]

10. Attachment 4 Parramatta HCA Review Table Project Scope [OCM25-38.10 - 2 pages]